

ANAGO (NON) RESIDENTIAL RESOURCES INC.

Financial Statements

March 31, 2017

ANAGO (NON) RESIDENTIAL RESOURCES INC.

Financial Statements

For The Year Ended March 31, 2017

Table of Contents	PAGE
Independent Auditors' Report	1
Statement of Financial Position	2
Statement of Changes in Net Assets	3
Statement of Operations	4
Statement of Cash Flows	5
Notes to the Financial Statements	6 - 12
Schedule of Operations by Program	13



GRAHAM SCOTT ENNS LLP
CHARTERED PROFESSIONAL ACCOUNTANTS

P. 519-633-0700 · F. 519-633-7009
450 Sunset Drive, St. Thomas, ON N5R 5V1

P. 519-773-9265 · F. 519-773-9683
25 John Street South, Aylmer, ON N5H 2C1

www.grahamscottenns.com

INDEPENDENT AUDITORS' REPORT

To the Members of **Anago (Non) Residential Resources Inc.**:

We have audited the accompanying financial statements of **Anago (Non) Residential Resources Inc.**, which comprise the statement of financial position as at March 31, 2017, and the statements of operations, changes in net assets, and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the statement of financial position of **Anago (Non) Residential Resources Inc.** as at March 31, 2017, and the statements of operations, changes in net assets, and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

St. Thomas, Ontario

July 5, 2017

Graham Scott Enns LLP

CHARTERED PROFESSIONAL ACCOUNTANTS

Licensed Public Accountants

ANAGO (NON) RESIDENTIAL RESOURCES INC.

Statement of Financial Position As at March 31, 2017

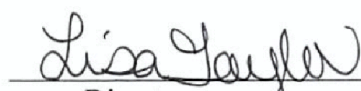
ASSETS

	2017	2016
	<u>\$</u>	<u>\$</u>
CURRENT ASSETS		
Cash (Note 6)	611,699	361,697
Investments (Note 2)	1,397,858	1,323,819
Government remittances recoverable	48,753	55,003
Accounts receivable	72,184	73,988
Prepaid expenses	<u>60,964</u>	<u>49,800</u>
	2,191,458	1,864,307
TANGIBLE CAPITAL ASSETS (NOTE 3)	3,534,235	3,654,593
TOTAL ASSETS	<u>5,725,693</u>	<u>5,518,900</u>

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES		
Accounts payable and accrued liabilities	744,784	554,612
Government remittances payable	92,992	87,996
Vacation pay accrual (Note 12)	56,833	40,204
Deferred revenues (Note 4)	42,600	68,843
Current portion of long-term debt (Note 9)	<u>13,658</u>	<u>13,120</u>
	950,867	764,775
LONG-TERM DEBT (NOTE 9)	224,169	237,827
LEASE COMMITMENTS (NOTE 10)		
TOTAL LIABILITIES	1,175,036	1,002,602
NET ASSETS	4,550,657	4,516,298
TOTAL LIABILITIES AND NET ASSETS	<u>5,725,693</u>	<u>5,518,900</u>

On behalf of the Board:


Director


Director

See accompanying notes to the financial statements.

ANAGO (NON) RESIDENTIAL RESOURCES INC.

**Statement of Changes in Net Assets
For The Year Ended March 31, 2017**

	2017	2016
	<u>\$</u>	<u>\$</u>
BALANCE, BEGINNING OF YEAR	4,516,298	4,787,359
Excess (deficiency) of revenues over expenditures for the year	<u>34,359</u>	<u>(271,061)</u>
BALANCE, END OF YEAR	<u>4,550,657</u>	<u>4,516,298</u>

See accompanying notes to the financial statements.

ANAGO (NON) RESIDENTIAL RESOURCES INC.

Statement of Operations For The Year Ended March 31, 2017

	2017	2016
	<u>\$</u>	<u>\$</u>
REVENUES		
Ministry subsidies	6,892,989	7,066,091
OPR and other income	1,012,148	853,794
Maintenance payments	<u>223,630</u>	<u>207,140</u>
	<u>8,128,767</u>	<u>8,127,025</u>
EXPENDITURES		
Wages and benefits	6,524,018	6,485,860
Program expenses and replacements	296,210	468,916
Repairs & maintenance services	264,846	328,525
Rent and mortgage payments	94,311	89,085
Purchased client services	81,289	87,597
Utilities	75,913	69,308
Professional contract & IT services	75,652	73,537
Professional & contracted services	72,775	166,952
Transportation & travel	60,675	54,991
Communications	58,304	59,796
Other services	55,370	53,425
Supplies and equipment - R&M	53,464	89,230
Insurance	40,768	46,056
Staff training	30,430	44,505
Supplies & equipment - IT	23,917	3,363
Other supplies & equipment	21,154	29,886
Advertising & promotion	<u>4,489</u>	<u>8,853</u>
	<u>7,833,585</u>	<u>8,159,885</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	295,182	(32,860)
EXCESS REPAYABLE TO MINISTRIES	<u>(136,956)</u>	<u>(155,799)</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES BEFORE ASNPO ADJUSTMENTS	158,226	(188,659)
ASNPO ADJUSTMENTS		
Deduct: Amortization	(146,018)	(155,624)
Add: Capitalized expenses	25,660	-
Add: Principal payments	13,120	11,745
Change in net vacation pay accrual (Note 12)	<u>(16,629)</u>	<u>61,477</u>
	<u>(123,867)</u>	<u>(82,402)</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES FOR THE YEAR	<u>34,359</u>	<u>(271,061)</u>

See accompanying notes to the financial statements.

ANAGO (NON) RESIDENTIAL RESOURCES INC.

Statement of Cash Flows For The Year Ended March 31, 2017

	2017	2016
	<u>\$</u>	<u>\$</u>
CASH FLOWS FROM OPERATING ACTIVITIES		
Excess (deficiency) of revenues over expenditures for the year	34,359	(271,061)
Adjustments for:		
Amortization of tangible capital assets	146,018	155,624
Unrealized (gain) loss on investments	<u>(38,007)</u>	<u>12,306</u>
	<u>142,370</u>	<u>(103,131)</u>
Changes in non-cash working capital:		
Decrease in accounts receivable	1,803	42,104
Increase in prepaid expenses	(11,164)	(9,219)
Increase (decrease) in accounts payable and accrued liabilities	190,172	(228,438)
Increase in government remittances (net) payable	11,247	82,369
Decrease in deferred revenues	(26,243)	(4,370)
Increase (decrease) in vacation pay accrual	<u>16,629</u>	<u>(61,477)</u>
	<u>182,444</u>	<u>(179,031)</u>
Cash flows from (used in) operating activities	<u>324,814</u>	<u>(282,162)</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Additions to tangible capital assets	(25,660)	-
Purchase of investments	<u>(36,032)</u>	<u>(493,939)</u>
Cash flows used in investing activities	<u>(61,692)</u>	<u>(493,939)</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Repayments of long-term debt	<u>(13,120)</u>	<u>(11,745)</u>
Cash flows used in financing activities	<u>(13,120)</u>	<u>(11,745)</u>
NET CHANGE IN CASH	250,002	(787,846)
CASH, BEGINNING OF YEAR	<u>361,697</u>	<u>1,149,543</u>
CASH, END OF YEAR	<u>611,699</u>	<u>361,697</u>
CASH FLOWS SUPPLEMENTARY		
Interest paid	<u>9,865</u>	<u>12,618</u>
Interest earned	<u>44,186</u>	<u>40,437</u>

See accompanying notes to the financial statements.

ANAGO (NON) RESIDENTIAL RESOURCES INC.

Notes to the Financial Statements For The Year Ended March 31, 2017

NATURE OF THE ORGANIZATION

Anago (Non) Residential Resources Inc. ("the Organization") is a social services agency and provides services to all of Southwestern Ontario with locations in Strathroy, Parkhill, London and Exeter. The Organization was incorporated without share capital, is a not-for-profit agency and a registered charity within the province of Ontario and is exempt from income taxes under paragraph 149(1)(f) of the Income Tax Act of Canada.

The Organization supports individuals with complex needs within three distinct service areas:

1. Adolescent females who are deemed "in need of protection";
2. Youth who are in trouble with the law and at risk in the community; and
3. Persons with developmental and or physical challenges.

GLOSSARY OF ABBREVIATIONS

Note the following abbreviations as used in the Statement of Operations and the Schedule of Operations by Program:

OPR - Outside Paid Resource

Adult DS - Adult Development Services

GDCY - Genest Detention Centre for Youth

APR - CSN - Anago-Parkhill Residence plus Complex Special Needs (CSN)

ASNPO- Accounting standards for not-for-profit organizations

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

Accounting Estimates

The preparation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amount of revenues and expenses during the reporting period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in excess (deficiency) of revenues over expenditures in the period in which they become known.

In particular, the Organization uses estimates when accounting for certain items, including:

Useful lives of tangible capital assets

Contributed Materials and Services

Volunteers contribute an indeterminable number of hours per year. Because of the difficulty in determining their fair value, contributed services are not recognized in the financial statements. During the year, donation receipts of \$10,742 (2016 - \$22,073) were issued for donations in-kind.

ANAGO (NON) RESIDENTIAL RESOURCES INC.

Notes to the Financial Statements For The Year Ended March 31, 2017

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue Recognition

The Organization follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when they are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Externally restricted contributions for tangible capital assets are deferred and recognized as revenue on the same basis as amortization is recorded.

Specifically, the Organization recognizes:

Ministry subsidies relating to operating and capital funding in the period for which the funding relates to.

Maintenance payments at the end of the month for which the services are performed.

Investment income including interest and dividends is recognized when earned in the case of interest and when received in the case of dividends.

OPR revenue for beds charged at a daily per diem rate for reimbursement of therapeutic program costs and individual needs.

Tangible Capital Assets

Tangible capital assets are recorded at cost. When an asset is sold or otherwise disposed of, the original cost and related accumulated amortization are removed from the accounts, and any gain or loss is recognized in excess (deficiency) of revenues over expenditures. Amortization is calculated using the declining balance method at the following annual rates:

Buildings	2.5%
Vehicles	15%
Furniture and equipment	10%

Financial Instruments

Measurement of financial instruments

The Organization initially measures its financial assets and financial liabilities at fair value, except for certain non-arm's length transactions. The Organization recognizes its transaction costs in excess (deficiency) of revenues over expenditures in the period incurred. The Organization subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments and exchange traded funds that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the Statement of Operations.

Financial assets measured at amortized cost include accounts receivable and guaranteed investment certificates. Financial assets measured at fair value include cash and investments, specifically fixed income and high interest investment account, as they are quoted in an active market.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities, vacation pay accrual and current and long-term debt.

ANAGO (NON) RESIDENTIAL RESOURCES INC.

Notes to the Financial Statements For The Year Ended March 31, 2017

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Impairment

Financial assets measured at amortized cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in excess (deficiency) of revenues over expenditures. The previously recognized impairment loss may be reversed to the extent of the impairment, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in excess (deficiency) of revenues over expenditures.

2. INVESTMENTS

	2017		2016	
	Cost	Fair Value	Cost	Fair Value
	<u>\$</u>	<u>\$</u>	<u>\$</u>	<u>\$</u>
Guaranteed investment certificates	485,766	485,766	479,692	479,692
Fixed income	389,662	388,070	389,662	383,792
Equities	320,659	351,470	320,594	316,014
Exchange traded funds	119,632	116,113	119,638	117,782
High interest investment account	<u>56,429</u>	<u>56,439</u>	<u>26,539</u>	<u>26,539</u>
	<u>1,372,148</u>	<u>1,397,858</u>	<u>1,336,125</u>	<u>1,323,819</u>

Guaranteed investment certificates earn interest from 0.95% to 1.75% and mature between April 26, 2017 and February 5, 2018.

Fixed income investments represent corporate bonds that earn interest from 3.3% to 8.9% with maturity dates ranging between February 12, 2021 and June 3, 2030.

During the fiscal year, the Organization earned investment income of \$44,186 (2016 - \$40,437).

Included in 'OPR and other income' on the Statement of Operations is an unrealized gain (loss) on investments of \$38,007 (2016 - \$(12,306)).

3. TANGIBLE CAPITAL ASSETS

	Cost	Accumulated Amortization		
			2017	2016
			<u>\$</u>	<u>\$</u>
Land	167,139	-	167,139	167,139
Buildings	3,821,271	1,056,069	2,765,202	2,836,104
Vehicles	489,131	328,449	160,682	161,114
Furniture and equipment	<u>1,816,635</u>	<u>1,375,423</u>	<u>441,212</u>	<u>490,236</u>
	<u>6,294,176</u>	<u>2,759,941</u>	<u>3,534,235</u>	<u>3,654,593</u>

ANAGO (NON) RESIDENTIAL RESOURCES INC.

Notes to the Financial Statements For The Year Ended March 31, 2017

4. DEFERRED REVENUES

The Organization had the following deferred revenue activity in the year:

	2017	2016
	<u>\$</u>	<u>\$</u>
Balance, beginning of year	68,843	73,213
Add: Amount received related to future years	26,778	35,868
Less: Amount recognized as revenue in the year	<u>(53,021)</u>	<u>(40,238)</u>
Balance, end of year	<u>42,600</u>	<u>68,843</u>

As at March 31, 2017, \$32,500 (2016 - \$32,500) of the deferred revenue balance represents an externally restricted contribution that is to be used for information technology related purchases. The remaining deferred revenue balances represent externally restricted contributions that are to be used to fund multi-year programs and initiatives of the Organization.

5. REGISTERED PENSION PLAN

The Organization contributes to a defined contribution pension plan which provides pension benefits. Total contributions to the plans during the year were \$60,490 (2016 -\$74,351). There were no significant changes to contribution levels during the year which would affect comparability.

6. CREDIT FACILITY

The Organization maintains a \$250,000 operating line of credit facility with Libro Financial Group. The line of credit facility bears interest at prime plus 1%, and at year-end was not being utilized (2016 - nil).

7. ALLOCATION OF ADMINISTRATION SUPPORT EXPENSES

The Organization allocates its central administration support expenses to its programs consistently each year using a maximum of 10% of the Ministry subsidy for that particular program.

8. ADULT DS AND APR - CSN PROGRAMS

For Ministry reporting purposes, the Adult DS program encompasses two separate reporting programs which include Adult Group Living and Community Participation Supports.

For Ministry reporting purposes, the APR - CSN program encompasses separate reporting programs which include Complex Special Needs Placement, Intensive Treatment Services, Access Intake Service Planning, and Service Coordination Process.

ANAGO (NON) RESIDENTIAL RESOURCES INC.

Notes to the Financial Statements For The Year Ended March 31, 2017

9. LONG-TERM DEBT	2017	2016
	<u>\$</u>	<u>\$</u>
Mortgage payable, 4.06%, repayable in blended monthly instalments of \$1,915 principal and interest, due October 30, 2020, secured by 371 Princess Avenue building with a net book value of \$448,616 (2016 - \$460,120)	237,827	250,947
Less: Current portion	<u>13,658</u>	<u>13,120</u>
	<u>224,169</u>	<u>237,827</u>

The aggregate amount of principal payments required to meet retirement provisions is as follows:

	<u>\$</u>
2018	13,658
2019	14,218
2020	14,779
2021	<u>195,172</u>
	<u>237,827</u>

The Organization expensed long-term interest of \$9,865 (2016 - \$12,618) during the fiscal year.

10. LEASE COMMITMENTS

The Organization has operating lease commitments for certain buildings, vehicles, furniture and equipment. Minimum future lease payments are as follows:

2018	\$111,681
2019	\$94,062
2020	\$53,713
2021	\$17,707
2022	<u>\$16,506</u>
	<u>\$293,669</u>

11. RELATED PARTY TRANSACTIONS

During the year, the Organization paid rent of \$31,069 (2016 - \$31,069) to PRSI for the use of buildings related to its operations. These transactions occurred in the normal course of operations and have been recorded at the exchange amount.

ANAGO (NON) RESIDENTIAL RESOURCES INC.

Notes to the Financial Statements For The Year Ended March 31, 2017

12. VACATION PAY ACCRUAL

Accrued vacation payable totaled \$56,833 at year end (2016 - \$40,204) for a net difference of \$16,629. Accrued vacation payable is funded by the Ministries in the period in which the payments are made. Management believes that any accruals payable upon dissolution of the Organization would be the responsibility of the Ministries.

13. PARKHILL RESIDENTIAL SERVICES INC.

Parkhill Residential Services Inc. ("PRSI") is controlled by the Organization by way of PRSI and the Organization sharing a common Board of Directors. PRSI was incorporated October 20, 1983 under the laws of the Province of Ontario as a not for profit corporation, without share capital. The operations of PRSI are carried on without the purpose of gain for its members and any surpluses shall be used in promoting its objectives. PRSI is not subject to income tax under paragraph 149(1)(l) of the Income Tax Act. PRSI follows the restricted fund method of accounting for contributions while the Organization follows the deferral method of accounting for contributions. The financial results of PRSI have not been consolidated into these financial statements.

The financial results for PRSI for the year ended March 31, 2017 are as follows:

	2017	2016
	<u>\$</u>	<u>\$</u>
<i>Statement of Financial Position</i>		
Assets	270,187	278,853
Liabilities	<u>66,210</u>	<u>89,554</u>
Net assets	<u>203,977</u>	<u>189,299</u>
<i>Statement of Operations</i>		
Revenues	41,392	40,866
Expenditures	<u>26,714</u>	<u>26,791</u>
Excess of revenues over expenditures	<u>14,678</u>	<u>14,075</u>
<i>Statement of Cash Flows</i>		
Cash flows from operating activities	38,248	36,476
Cash flows used in investing activities	(910)	(1,022)
Cash flows used in financing activities	<u>(23,457)</u>	<u>(23,192)</u>
Net change in cash	<u>13,881</u>	<u>12,262</u>

Included in the assets of PRSI are externally restricted cash and short-term investments of \$195,804 (2016 - \$190,411). Under the terms of an agreement with PRSI and the Canadian Mortgage and Housing Corporation ("CMHC"), PRSI is required to maintain and fund annually a Replacement Reserve for the buildings it owns. There is also a requirement to keep some restricted funds in a Subsidy Surplus Reserve. These assets may only be expended by PRSI with the approval of CMHC.

ANAGO (NON) RESIDENTIAL RESOURCES INC.

Notes to the Financial Statements For The Year Ended March 31, 2017

14. FINANCIAL INSTRUMENTS AND RISKS

Risks and concentrations

The Organization is exposed to various risks through its financial instruments. The following analysis provides a measure of the Organization's risk exposure and concentrations at the Statement of Financial Position date.

Credit risk

The Organization is exposed to credit risk with respect to guaranteed investment certificates and accounts receivable. The Organization assesses, on a continuous basis, accounts receivable on the basis of amounts it is certain to receive. The credit risk with respect to guaranteed investment certificates is insignificant since they are held in a large financial institution.

Interest rate risk

The Organization is exposed to interest rate risk on its fixed rate financial instruments which includes current and long-term debt. This may subject the Organization to a fair value risk.

Liquidity risk

Similar to all organizations, the Organization would be exposed to liquidity risk if it were unable to meet its payment obligations.

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Organization is exposed to other price risk through its investments in equities.

It is management's opinion that the Organization is not exposed to any significant foreign currency risk.

During the fiscal year, the Organization was not in default or in breach of any of the terms in respect to its financial liabilities.

The Organization's risk exposure is unchanged from the prior year.

15. CONTINGENCY

The Organization was served with a class action third party claim during the year. The class action claim was brought against the Province of Ontario for damages related to the use of secure isolation in youth justice facilities. The Organization operates a youth justice facility and was named as a third party in the claim along with all other secure detention facilities in Ontario. During the year the case was dismissed and the Province of Ontario subsequently appealed that decision. The outcome of the claim and any estimated loss related to the claim was not determinable as at the report date of the Financial Statements.

ANAGO (NON) RESIDENTIAL RESOURCES INC.

Schedule of Operations by Program For The Year Ended March 31, 2017

	Admin \$	Non-Ministry Plan \$	APR - CSN \$ (Note 8)	OPR \$	Adult DS \$ (Note 8)	King Street \$	GDCY \$	GDCY Transportation \$	Facility Renewal \$	2017 Total \$	2016 Total \$
Revenues											
Ministry subsidies - operating	-	-	886,748	5,178	2,292,720	1,160,888	2,154,651	142,691	-	6,642,876	6,806,238
Ministry subsidies - capital	-	-	-	-	-	-	-	-	250,113	250,113	259,853
OPR and other income	1,424	339,955	31,233	578,812	50,362	5,002	5,360	-	-	1,012,148	853,794
Maintenance payments	-	-	11,640	-	211,990	-	-	-	-	223,630	207,140
	<u>1,424</u>	<u>339,955</u>	<u>929,621</u>	<u>583,990</u>	<u>2,555,072</u>	<u>1,165,890</u>	<u>2,160,011</u>	<u>142,691</u>	<u>250,113</u>	<u>8,128,767</u>	<u>8,127,025</u>
Expenditures											
Wages and benefits	549,885	98,087	732,895	462,125	1,935,768	947,705	1,708,084	89,469	-	6,524,018	6,485,860
Program expenses and replacements	7,983	18,757	25,133	17,575	88,881	30,601	75,034	477	31,769	296,210	468,916
Repairs & maintenance services	3,871	3,891	12,152	6,632	55,173	9,041	26,491	5,202	142,393	264,846	328,525
Rent and mortgage interest	22,985	-	22,161	14,121	34,801	243	-	-	-	94,311	89,085
Purchased client services	-	25,000	35	3,750	18,979	4,866	28,659	-	-	81,289	87,597
Utilities	8,637	1,247	15,225	7,112	28,427	15,265	-	-	-	75,913	69,308
Professional contract & IT services	11,826	2	7,981	4,518	22,732	9,935	17,516	1,142	-	75,652	73,537
Professional & contracted services	55,502	99	612	481	12,728	1,511	1,842	-	-	72,775	166,952
Transportation & travel	2,629	-	7,710	7,288	32,016	2,810	1,482	6,740	-	60,675	54,991
Communications	6,616	346	6,570	3,871	21,637	5,813	13,192	259	-	58,304	59,796
Other services	6,484	322	9,576	7,475	21,817	3,303	5,938	455	-	55,370	53,425
Supplies and equipment - R&M	908	263	2,682	1,107	35,570	3,884	9,050	-	-	53,464	89,230
Insurance	16,399	-	3,845	2,193	8,549	3,691	3,886	2,205	-	40,768	46,056
Staff training	3,715	14	2,673	1,975	11,745	3,660	5,826	822	-	30,430	44,505
Supplies & equipment - IT	1,301	3,406	3,148	631	11,569	1,542	2,260	60	-	23,917	3,363
Other supplies & equipment	650	227	2,265	1,506	6,237	3,225	7,044	-	-	21,154	29,886
Advertising & promotion	1,611	-	382	305	518	584	840	249	-	4,489	8,853
	<u>701,002</u>	<u>151,661</u>	<u>855,045</u>	<u>542,665</u>	<u>2,347,147</u>	<u>1,047,679</u>	<u>1,907,144</u>	<u>107,080</u>	<u>174,162</u>	<u>7,833,585</u>	<u>8,159,885</u>
Administrative Allocation to APR -OPR, OBC, Passport	(61,767)	4,439	-	53,738	3,590	-	-	-	-	-	-
Administrative Allocation for Ministry Services Programs	(637,811)	-	75,843	-	216,145	116,089	215,465	14,269	-	-	-
Expenditure for Ministry purposes	<u>1,424</u>	<u>156,100</u>	<u>930,888</u>	<u>596,403</u>	<u>2,566,882</u>	<u>1,163,768</u>	<u>2,122,609</u>	<u>121,349</u>	<u>174,162</u>	<u>7,833,585</u>	<u>8,159,885</u>
Excess (deficit), Preliminary	-	183,855	(1,267)	(12,413)	(11,810)	2,122	37,402	21,342	75,951	295,182	(32,860)
Repayable to Ministry	-	-	-	-	-	(2,122)	(37,402)	(21,342)	(76,090)	(136,956)	(155,799)
Excess (deficit), Before ASNPO Adjustments	-	183,855	(1,267)	(12,413)	(11,810)	-	-	-	(139)	158,226	(188,659)
Deduct: Amortization	(17,549)	-	(13,989)	-	(35,104)	(23,821)	(55,555)	-	-	(146,018)	(155,624)
Add: Capitalized expenses	-	-	-	-	25,660	-	-	-	-	25,660	-
Add: Principal payments	13,120	-	-	-	-	-	-	-	-	13,120	11,745
Change in Vacation pay accrual	(2,984)	-	3,996	214	(12,859)	391	(5,387)	-	-	(16,629)	61,477
	<u>(7,413)</u>	<u>-</u>	<u>(9,993)</u>	<u>214</u>	<u>(22,303)</u>	<u>(23,430)</u>	<u>(60,942)</u>	<u>-</u>	<u>-</u>	<u>(123,867)</u>	<u>(82,402)</u>
Excess (deficiency) for the year	<u>(7,413)</u>	<u>183,855</u>	<u>(11,260)</u>	<u>(12,199)</u>	<u>(34,113)</u>	<u>(23,430)</u>	<u>(60,942)</u>	<u>-</u>	<u>(139)</u>	<u>34,359</u>	<u>(271,061)</u>

See accompanying notes to the financial statements.